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Current Responsibilities

Schatzlein Solutions Group. The Schatzlein Solutions Group provides advisory services to healthcare companies and investors regarding population health, operating process improvement, physician joint ventures, interoperability and acquisitions.

2016- Principal

Center for Medical Interoperability. The Center for Medical Interoperability is a provider-supported 501(c)3 organization that is establishing a reference architecture for medical devices and electronic records, ensuring secure and reliable two-way communication and enhanced data liquidity. Laboratories at its Nashville headquarters test and certify devices and software against the architecture.

2018- Chairman Emeritus

2016-2017 Chair

2014-2016 Founding Director and Vice Chair

Prior Experience

Ascension Health. Ascension is the largest not-for-profit health system in the United States. The Indiana, Jacksonville, and Tennessee markets have 35 hospitals and \$5 billion in net revenue. Ascension Indiana and Ascension Tennessee are each rapidly-developing clinically integrated systems of care emphasizing person-centered value-based care and variance reduction through process improvement. MissionPoint Health Partners was Tennessee's Leading accountable care organization, and later became nationwide Ascension Care Management. Ascension is driven by compassion and a dedication to provide personalized care for all – especially those most in need.

2015-16 Senior Vice President and Group Operating Executive for Indiana, Jacksonville, and Tennessee, Ascension Healthcare

2010-15 Market Leader, Indiana and Tennessee Ministries, Ascension Health, and President and CEO, Saint Thomas Health

2011-16 Founding Chair, MissionPoint of Tennessee

Lutheran Health Network, Fort Wayne. LHN in 2010 operated more than 1,000 inpatient beds in eight hospitals, plus physician practices, surgery centers, and related entities, with annual net revenue over \$1 billion and more than 43,000 admissions. LHN entities are owned by Community Health Systems, Inc. (CHS, previously Quorum, then Triad), many as joint ventures with physicians. Indiana operations also included two hospitals in the northwestern part of the state.

- 2007-2010 CEO, Lutheran Health Network
- 2008-2010 Division Vice President, CHS Indiana Operations
- 2000-2007 Executive VP and COO, Lutheran Health Network (*responsible for managed care, information technology, development, and operational integration for the system*); CEO, Dupont Hospital
- 1999- 2000 Same as above, plus CEO, St. Joseph Hospital (*orchestrated effective turnaround of newly-acquired 191-bed central city hospital*)
- 1997-1999 Senior VP, Strategic Development, Lutheran Health Network (*responsible for business and network development, planning, marketing, quality and performance improvement, government relations, managed care contracting, and strategic initiatives*)
- 1994-1997 Vice President for Business Development, Lutheran Hospital; COO, Lutheran Heart Alliance, LLC, a physician-hospital managed care organization (*took company from start-up to 35,000 lives in 24 months*); developer and initial Executive Director of LUTHERANPreferred (*a 4,000-physician, 40-hospital PPO with 85,000 lives*)
- 1986-1993 Founder and Executive Director, Northern Indiana Heart Institute (*developed, marketed and administered service lines, clinical pathways, research initiatives, etc.*)
- 1984-1989 Lutheran Hospital Chief of Transplantation (*developed Medicare- and UNOS-approved transplant program and performed region's first heart transplant in 1985. As of 2002, 11 of the world's 23 longest-living heart transplant recipients received their hearts at Lutheran during this period*)
- 1981-1984 St. Joseph Hospital Director of Cardiac Surgery (*developed cardiac surgical program, obtained certificate-of-need, performed first open heart surgery*)

TRC Corporation, Indianapolis. TRC was Indiana's leading audio production company and recording studio. It closed in 2000, and reopened as a private studio in Nashville in 2015.

- 1972-1990 Founder and Chairman (*also producer, writer, arranger, engineer, and musician*)
- 2015- Proprietor

The White House, Washington.

1971 Staff Assistant (*responsibilities in oversight of NASA, Selective Service System, Civil Aeronautics Board, aerospace unemployment project, others; security cleared: top secret/sensitive*)

Education

1966-1970 Indiana University, Bloomington - B.S. in Biological Sciences, January 1971

National Merit Scholar
Bayard A. Floyd Scholar in Microbiology
Management Intern, Entrepreneurial Studies Organization, Kelley School of Business
President, I. U. Student Foundation

1970-74 Indiana University School of Medicine, Indianapolis – M.D., May 1974

Alpha Omega Alpha
American College of Surgeons Award, Outstanding Student in Surgery

1974-78 Indiana University School of Medicine, Residency in General Surgery

1978-80 University of Michigan Medical Center, Residency in Thoracic Surgery

1994-97 Indiana Wesleyan University, Marion – M.B.A., April 1997

Civic and Professional Activities

1969-71 National Advisory Committee, Selective Service System (*eliminated most deferments; devised and implemented lottery for the Vietnam-era draft*)

1971-74 Advisory Committee to the Director, National Institutes of Health (NIH)

1986-87 Indiana Governor's Task Force on Organ Transplantation (Chairman, Committee on Patient Selection)

1999-2010 Board of Directors, Fort Wayne Medical Education Program (*family practice and orthopedic residencies, regional CME – Chair 2009-2010*)

2000-10 Council on Government Affairs, Indiana Hospital Association (Chair 2009-10)

2000-08 Board of Directors, United Way of Allen County (Campaign Chair 2002, Board Chair 2005)

2001-04, 2009-10 Board of Directors, Fort Wayne Philharmonic (Finance Committee)

- 2005-08 Board of Directors, Greater Fort Wayne Chamber of Commerce
- 2003-08 Chair, Capital Campaign, Indiana-Purdue University Fort Wayne
- 2006-10 Board of Directors, Indiana Hospital Association
- 2011-15 Board of Directors, Nashville Area Chamber of Commerce (Executive Committee)
- 2011-16 Board of Directors, Nashville Health Care Council
- 2011-13 Board of Directors, Nashville Symphony
- 2011-18 Board of Trustees, United Way of Metropolitan Nashville (Executive Committee, Campaign Cabinet Chair 2015, Board Vice Chair 2016, Board Chair 2017)
- 2012-16 Board of Directors, Tennessee Hospital Association (Executive Committee)
- 2012-17 Clinical Assistant Professor, University of Tennessee Health Sciences Center
- 2017- Affiliated Associate Professor, University of Tennessee Health Sciences Center
- 2014 Recipient, Nashville “Spirit of the Chamber” award, for transit advocacy
- 2017 Member, Hospital Authority of Metropolitan Nashville
- 2017- Board of Directors, West Health Institute