

Michael H. Schatzlein, M.D., M.B.A., F.A.C.H.E.

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Current Responsibilities

Schatzlein Solutions Group. The Schatzlein Solutions Group provides advisory services to healthcare companies and investors regarding population health, operating process improvement, physician joint ventures, interoperability and acquisitions.

2016- Principal

Center for Medical Interoperability. The Center for Medical Interoperability is a provider-supported 501(c)3 organization that is establishing a reference architecture for medical devices and electronic records, ensuring secure and reliable two-way communication and enhanced data liquidity. Laboratories at its Nashville headquarters test and certify devices and software against the architecture.

2018- Chairman Emeritus

2014-2016 Founding Director and Vice Chair

2016-2017 Chair

University of Tennessee Health Sciences Center

2017- Associate Professor, Clinical Medical Education

2012-2017 Assistant Professor, Clinical Medical Education

Prior Experience

Ascension Health. Ascension is the largest not-for-profit health system in the United States. The Indiana, Jacksonville, and Tennessee markets have 35 hospitals and \$5 billion in net revenue. Ascension Indiana and Ascension Tennessee are each rapidly developing clinically integrated systems of care. MissionPoint Health Partners was Tennessee's Leading accountable care organization.

2015-16 Senior Vice President and Group Operating Executive for Indiana, Jacksonville, and Tennessee, Ascension Healthcare

2010-15 Market Leader, Indiana and Tennessee Ministries, Ascension Health, and President and CEO, Saint Thomas Health

2011-16 Founding Chair, MissionPoint of Tennessee

Lutheran Health Network, Fort Wayne. LHN in 2010 operated more than 1,000 inpatient beds in eight hospitals, plus physician practices, surgery centers, and related entities, with annual net revenue over \$1 billion and more than 43,000 admissions. LHN entities are owned by Community Health Systems, Inc. (CHS, previously Quorum, then Triad), many as joint ventures with physicians. Indiana operations also included two hospitals in the northwestern part of the state.

- 2007-2010 CEO, Lutheran Health Network
- 2008-2010 Division Vice President, CHS Indiana Operations
- 2000-2007 Executive VP and COO, Lutheran Health Network (*responsible for managed care, information technology, development, and operational integration for the system*); CEO, Dupont Hospital
- 1999-2000 Same as above, plus CEO, St. Joseph Hospital (*orchestrated effective turnaround of newly-acquired 191-bed central city hospital*)
- 1997-1999 Senior VP, Strategic Development, Lutheran Health Network (*responsible for business and network development, planning, marketing, quality and performance improvement, government relations, managed care contracting, and strategic initiatives*)
- 1994-1997 Vice President for Business Development, Lutheran Hospital; COO, Lutheran Heart Alliance, LLC, a physician-hospital managed care organization (*took company from start-up to 35,000 lives in 24 months*); developer and initial Executive Director of LUTHERANPreferred (*a 4,000-physician, 40-hospital PPO with 85,000 lives*)
- 1986-1993 Founder and Executive Director, Northern Indiana Heart Institute (*developed, marketed and administered service lines, clinical pathways, research initiatives, etc.*)
- 1984-1989 Lutheran Hospital Chief of Transplantation (*developed Medicare- and UNOS-approved transplant program and performed region's first heart transplant in 1985. As of 2002, 11 of the world's 23 longest-living heart transplant recipients received their hearts at Lutheran during this period*)
- 1981-1984 St. Joseph Hospital Director of Cardiac Surgery (*developed cardiac surgical program, obtained certificate-of-need, performed first open heart surgery*)

TRC Corporation, Indianapolis. TRC was Indiana's leading audio production company and recording studio.

- 1972-1990 Founder and Chairman (*also producer, writer, arranger, engineer, and musician*)
- 2015- Proprietor

The White House, Washington.

1971 Staff Assistant (*responsibilities in oversight of NASA, Selective Service System, Civil Aeronautics Board, aerospace unemployment project, others; security cleared: top secret/sensitive*)

Education

1966-1970 Indiana University, Bloomington

B.S. in Biological Sciences, January 1971
Management Intern, Entrepreneurial Studies, Kelley School of Business
Arthur R. Metz Distinguished Scholar
National Merit Scholar
Bayard A. Floyd Scholar in Microbiology
President, I. U. Student Foundation
Elvis J. Stahr Distinguished Senior Award
Cecil J. Wilkinson Award “for the outstanding senior in the International Fraternity of Phi Gamma Delta”
Phi Gamma Delta (Zeta Chapter): president, treasurer, rush chairman

1970-1974 Indiana University School of Medicine, Indianapolis

M.D., May 1974
George D. Bailey Memorial Graduate Fellow
American College of Surgeons Award for the Outstanding Student in Surgery

1994-1997 Indiana Wesleyan University, Marion, IN

M.B.A., April 1997
GPA 4.00/4.00
Thesis: Health System Strategic Planning

Honorary Societies

Alpha Epsilon Delta
Alpha Omega Alpha
American Society for Artificial Internal Organs, Senior Member
American Society of Transplant Surgeons
Past Fellow, American College of Cardiology
Past Fellow, American College of Chest Physicians
Past Fellow, American College of Surgeons
International Society for Heart and Lung Transplantation
J. O. Ritchie Society, Indiana University School of Medicine
John Alexander Society, University of Michigan Medical Center
Phi Eta Sigma

Affiliations

Le Club Mitrale
Purdue University President's Club
d'Toqueville Society, United Way
Society of Thoracic Surgeons
J. O. Ritchie Society, Indiana University

Civic and Professional Activities

- 1969-71 National Advisory Committee, Selective Service System (eliminated deferments; devised and implemented lottery for the Vietnam-era draft)
- 1971-74 Advisory Committee to the Director, National Institutes of Health (NIH)
- 1976-84 Affiliate Instructor in Respiratory Therapy Technology and Emergency Medical Technology, Indiana Vocational Technical College
- 1981-90 Clinical Assistant Professor, Section of Cardiothoracic Surgery, Indiana University School of Medicine, Fort Wayne Center for Medical Education
- 1981-90 Active Teacher in Family Practice, American Academy of Family Physicians
- 1986-87 Indiana Governor's Task Force on Organ Transplantation, Chairman, Committee on Patient Selection
- 1986-87 Advisory Board, Indiana University Organ Procurement Organization
- 1987-90 Board of Directors, Indiana Organ Procurement Organization, Inc.
- 1987-88 Board of Directors, Northeast Indiana Region, American Heart Association
- 1989-90 Lutheran Hospital Building Fund Steering Committee, Fort Wayne
- 1989-97 Delegate-Member, Lutheran Foundation, Inc. (formerly Lutheran Hospital of Indiana, Inc.), Fort Wayne
- 1991-94 Healthcare Adviser to U.S. Congresswoman Jill Long
- 1993-98 Consultant, HealthGoal (utilization review services for HMOs)
- 1993-95 Three Rivers Medical Associates IPA Board of Directors, Health Resource Management Committee, and Credentials Committee (Chairman 1993)
- 1997-2004 Community Advisory Committee, Fort Wayne Center, Indiana University School of Medicine, and delegate to statewide consortium of committees

- 1997-2004 Chairman, Hospital Council, State of Indiana
- 1998-2000 Board of Directors and Member, Finance Committee, West Central Neighborhood Ministry (Treasurer 1999-2000)
- 1999-2010 Board of Directors, Chair 2009-2010, Fort Wayne Medical Education Program (family practice and orthopedic residencies, community CME)
- 2000-01 Board of Directors, Junior Achievement of Northern Indiana
- 2000-10 Council on Government Affairs, Indiana Hospital Association (Chair 2009-2010)
- 2000-08 Board of Directors, United Way of Allen County (Campaign Chair 2002, Board Chair 2005)
- 2001-04, 2009-10 Board of Directors, Fort Wayne Philharmonic (finance committee)
- 2005-08 Board of Directors, Greater Fort Wayne Chamber of Commerce
- 2003-08 Chair, Capital Campaign, Indiana-Purdue University Fort Wayne
- 2006-09 Board of Directors, Indiana Hospital Association
- 2011-16 Board of Directors, Nashville Area Chamber of Commerce (Member, Executive Committee)
- 2011-16 Board of Directors, Nashville Health Care Council
- 2011-13 Board of Directors, Nashville Symphony
- 2012-16 Board of Directors, Tennessee Hospital Association (Member, Executive Committee)
- 2011-18 Board of Trustees, United Way of Metropolitan Nashville (Campaign Cabinet Chair 2015, Board Chair 2017)
- 2014 Recipient, Nashville “Spirit of the Chamber” award, for transit advocacy as Chair of the “Amp Coalition”.
- 2017-19 Board of Directors, West Health Institute
- 2019- Board of Directors, Songwriting With: Soldiers
- 2019- Board of Directors, Saint Thomas Health Foundation
- 2020- Board of Directors, Millions of Conversations

Certification

1979-1989 Diplomate, American Board of Surgery
1981-2001 Diplomate, American Board of Thoracic Surgery
1998- Diplomate, American College of Healthcare Executives

Licensure

1974-present State of Indiana (Physician and Surgeon #25443)
1978-1981 State of Michigan (Physician and Surgeon #39700)
1990-1994 State of Ohio (Physician and Surgeon #60185)

Publications

Grosfeld JL, **Schatzlein** MH, Ballantine TVN, Weetman RM, Baehner RL. Metastatic Neuroblastoma: Factors Influencing Survival. *J Pediatr Surg* 13:59-65, 1978.

Jesseph JE, Madura JA, **Schatzlein** MH. Outline of Studies for the Clerkship in Surgery: A Workbook (Second Edition). Indianapolis: Indiana University Department of Surgery 1978.

Schatzlein MH, Ballantine TVN, Thirunavukkarasu S, Fitzgerald JF, Grosfeld JL. Gastroesophageal Reflux in Infants and Children: Diagnosis and Management. *Arch Surg* 114:505-510, 1979.

Csicsko JF, **Schatzlein** MH, King RD. Immediate Postoperative Digitalization as Prophylaxis Against Supraventricular Arrhythmias Following Coronary Artery Bypass. *J Thorac Cardiovasc Surg* 81:419-422, 1981.

Schatzlein MH, McAuliffe S, Orringer MD, Kirsh MM. Scalene Node Biopsy in Pulmonary Carcinoma: When Is It Indicated? *Ann Thor Surg* 31:322-324, 1981.

Schatzlein MH, Csicsko JF. Digoxin and Propranolol in the Prophylaxis of Supraventricular Tachydysrhythmias after Coronary Artery Bypass Surgery (letter). *Ann Thor Surg* 33:529, 1982.

Schatzlein MH. The Case for De-Centralization. *J Heart Transplant* IV:378-379, 1985.

Schatzlein MH, Peterson AC, Tomusk A. Heart Transplantation in a Community Hospital. *J Heart Transplant* V:55, 1986.

Schatzlein MH, Felts KA (eds). A Second Chance: Patient Education Manual for Heart Transplant Candidates (First and Second Editions). Fort Wayne: Lutheran Hospital of Fort Wayne, Inc. 1985, 1987.

Schatzlein MH, Peterson AC, Scheeringa RH, Clark WR, Lucas JT, Pond WW, *et al.* Heart Transplantation: First-Year Experience in a Community Hospital. *Ann Thor Surg* 44:186-188, 1987.

Ladowski JS, **Schatzlein** MH, Sullivan MC, Peterson AC, Scheeringa RH, Clark WC, Tomusk A. Heart Transplantation and Pulmonary Function (abstract). *Chest* 96:239S, 1989.

Schatzlein MH, Felts KA, Sullivan MC (eds). A Second Chance: Patient Education Manual for Heart Transplant Candidates (Third, Fourth, and Fifth Editions). Fort Wayne: Lutheran Hospital of Indiana, Inc. 1985-1992.

Ladowski JS, Clark W, Beatty L, Kaminskas DA, Mirro MJ, **Schatzlein** MH. Patient Selection for Cardiac Transplantation: Toward a Quantification of Risk Factors (abstract). *Chest* 98:37S, 1990.

Schatzlein MH, Ladowski JS, Sullivan MC (eds). A Second Wind: Patient Education Manual for Lung and Heart-Lung Transplant Candidates (First and Second Editions). Fort Wayne: Lutheran Hospital of Indiana, Inc. 1985-1992.

Dillon TA, Sullivan MC, **Schatzlein** MH, Peterson AC, Scheeringa RH, Clark WA, Ladowski JS. Cardiac Transplantation in Patients with Pre-Existing Malignancies. *Transplantation* 52:82-85, 1991.

Ladowski JS, **Schatzlein** MH, Peterson AC, Underhill DJ, Scheeringa RH, Sullivan MC. Cardiac Isoenzymes Following Heart Transplantation (abstract). *Chest* 100:34S, 1991.

Ladowski JS, **Schatzlein** MH, Peterson AC, Underhill DJ. Endarterectomy, Vein Patch and Mammary Bypass of the Anterior Descending Artery. *Ann Thor Surg* 52:1187-1189, 1991.

Ladowski JS, **Schatzlein** MH, Peterson AC. Open Coronary Endarterectomy, Saphenous Vein Patch Reconstruction and Internal Mammary Artery Grafting (reply to letter). *Ann Thor Surg* 53:1152, 1992.

Ladowski JS, **Schatzlein** MH, Peterson AC, Underhill DJ, Scheeringa RH, Sullivan MC. Cardiac Isoenzymes Following Heart Transplantation. *Chest* 102:1520-1521, 1992.

Schatzlein MH, Ladowski JS, Sullivan MC (eds). A Second Chance: Patient Education Manual for Heart Transplant Candidates (Sixth Edition). Fort Wayne: Lutheran Hospital of Indiana, Inc. 1985-1993.

Ladowski JS, Hayhurst TE, Scheeringa RA, Jones SM, **Schatzlein** MH. Obliterative Bronchiolitis Following Single Lung Transplantation: Diagnosis by Spirometry and Transbronchial Biopsy. *Transplantation* 55:207-209, 1993.

Ladowski JS, **Schatzlein** MH, Peterson AC, Deschner WP, DeRiso AJ, Rhoad RE. Who Should Pay the Cost of Clinical Research? (letter). *Tex Heart Inst J* 20:70-71, 1993.

Ladowski JS, Dillon T, **Schatzlein** MH, Peterson AC, Deschner WP, Beatty L, Sullivan MC, Scheeringa RH, Clark, WR. Prophylaxis of Heart Transplant Rejection with either Antithymocyte Globulin-, Minnesota Antilymphocyte Globulin-, or OKT3-based Protocol. *J Cardiovasc Surg (Torino)* 34:135-140, 1993.

Ladowski JS, Beatty L, Sullivan MC, **Schatzlein** MH, Scheeringa RH, Clark W. Use of the Older Donor Heart for the Older Transplant Recipient (letter). *J Thorac Cardiovasc Surg* 106:1236-1237, 1993.

Ladowski JS, Dillon T, Lucas JT, Peterson AC, Scheeringa RH, Sullivan M, Tatara M, **Schatzlein** MH. Rejection Prophylaxis in Heart Transplant Recipients: A Comparison of Lymphocyte Depletion with Three Different Types of Immunotherapy. *Cor Europ* 2:59-63, 1993.

Ladowski JS, **Schatzlein** MH, Peterson AC, Deschner WP, Matheis R, Ellenwood M, Bach J, Moldovan L, McKamey D. Clinical Heparin-Coated Cardiopulmonary Bypass: Reduction of Systemic Heparin Requirements for Redo Cardiac Surgery. *ASAIO Journal* 42:34-36, 1996.

Ladowski JS, Dillon TA, Deschner WP, DeRiso AJ, Peterson AC, **Schatzlein** MH. Durability of Emergency CAB for Complications of Failed Percutaneous Transluminal Coronary Angioplasty. *Cardiovasc Surg* 4:23-27, 1996.

Presentations

Grosfeld JL, **Schatzlein** MH, Ballantine TVN, Weetman RM, Baehner RL: *Metastatic Neuroblastoma: Factors Influencing Survival*. Presented before the XXIV International Congress of the British Association of Paediatric Surgeons, Oslo, Norway, 2 August 1977, by Dr. Grosfeld.

Bendick PJ, **Schatzlein** MH, Radigan LR: *Spectral Analysis of Gastrointestinal Sounds*. Presented before the 31st Annual Conference on Engineering in Medicine and Biology, Atlanta, Georgia, 21 October 1978, by Dr. Bendick.

Schatzlein MH, Ballantine TVN, Thirunavukkarasu S, Fitzgerald JF, Grosfeld JL: *Gastroesophageal Reflux in Infants and Children: Diagnosis and Management*. Presented before the 86th Annual Meeting of the Western Surgical Association, Phoenix, 14 November 1978.

Schatzlein MH, Peterson AC, Tomusk A: *Prostaglandin E₁: A New Therapy for Acute Right Heart Failure Following Cardiac Transplantation*. Presented before the Annual Meeting of the Indiana Chapter of the American College of Surgeons, Fort Wayne, 9 May 1986, by Dr. Peterson.

Schatzlein MH, Peterson AC, Scheeringa RH, Clark WR, Lucas JT, Pond WW, *et al.* *Heart Transplantation: Experience in a Community Hospital*. Presented before the First Annual Northern Indiana Heart Institute Midwest Symposium on Cardiology and Cardiovascular Surgery, Fort Wayne, 9 May 1987, by Dr. Peterson.

Schatzlein MH, Peterson AC, Ladowski JS, Scheeringa RH, Clark WR. *Current Status of Heart, Lung and Heart-Lung Transplantation; Results of 39 Consecutive Cases of Heart Transplantation in a Community Hospital*. Presented before the Second Annual Northern Indiana Heart Institute Midwest Symposium on Cardiology and Cardiovascular Surgery, Fort Wayne, 26 October 1988.

Schatzlein MH, Peterson AC, Ladowski JS, Scheeringa RH, Clark WR. *Current Status of Heart Transplantation; Results of 56 Consecutive Heart Transplants in a Community Hospital*. Presented before the Third Annual Northern Indiana Heart Institute Midwest Symposium on Cardiology and Cardiovascular Surgery, Fort Wayne, October 1989, by Dr. Peterson.

Ladowski JS, **Schatzlein** MH, Sullivan MC, Peterson AC, Scheeringa RH, Clark WR, Tomusk A. *Heart Transplantation and Pulmonary Function*. Poster presentation at the American College of Chest Physicians 55th Annual Scientific Assembly, Boston, 30 October 1989.

Schatzlein MH, Peterson AC, Ladowski JS, Scheeringa RH, Clark WR. *Current Status of Heart, Lung and Heart-Lung Transplantation: Results of 71 Consecutive Cases of Heart Transplantation in a Community Hospital*. Presented before the Fourth Annual Northern Indiana Heart Institute Midwest Symposium on Cardiology and Cardiovascular Surgery, Fort Wayne, 10 October 1990, by Dr. Ladowski.

Ladowski JS, Clark WR, Beatty L, Kaminskas D, Mirro M, **Schatzlein** MH. *Patient Selection for Cardiac Transplantation: Toward a Quantification of Risk Factors*. Presented before the 56th Annual Scientific Assembly of the American College of Chest Physicians, Toronto, October 1990, by Dr. Ladowski.

Dillon TA, Sullivan M, **Schatzlein** MH, Peterson AC, Scheeringa RH, Clark WR, Ladowski JS. *Cardiac Transplantation in Patients with Pre-Existing Malignancies*. Presented before the Pennsylvania Society of Thoracic Surgeons, Marco Island, Florida, 4 May 1991, by Dr. Ladowski.

Ladowski JS, **Schatzlein** MH, Peterson AC, Underhill DJ, Scheeringa RH, Sullivan M. *Cardiac Isoenzymes Following Heart Transplantation*. Presented before the 57th Annual Scientific Assembly of the American College of Chest Physicians, San Francisco, November 1991, by Dr. Ladowski.

Ladowski JS, **Schatzlein** MH, Peterson AC, Scheeringa RH, Clark WR. *Case Presentations in Heart and Lung Transplantation*. Presented before the Fifth Annual Northern Indiana Heart Institute Midwest Symposium on Cardiology and Cardiovascular Surgery, Fort Wayne, October 1991, by Dr. Ladowski.

Ladowski JS, Dillon T, **Schatzlein** MH, Peterson AC, Underhill DJ, Beatty L, Sullivan MC, Scheeringa RH, Clark WR. *Prophylaxis of Heart Transplant Rejection with Either An Antithymocyte Globulin-, Minnesota Antilymphocyte Globulin- or OKT₃-based Protocol*. Poster presentation at the 11th Annual Meeting of the American Society of Transplant Physicians, Chicago, 27 May 1992.

Dillon TA, Sullivan M, **Schatzlein** MH, Peterson AC, Scheeringa RH, Clark WR, Ladowski JS. *Cardiac Transplantation in Patients with Pre-Existing Malignancies*. Presented before the Indiana Chapter of the American College of Surgeons, Richmond, Indiana, May 1992, by Mr. Dillon.

Schatzlein MH, Peterson AC, Ladowski JS, Scheeringa RH, Clark WR. *Current Status of Heart, Lung and Heart-Lung Transplantation: Results of 100 Consecutive Cases of Heart Transplantation in a Community Hospital*. Presented before the Sixth Annual Northern Indiana Heart Institute Midwest Symposium on Cardiology and Cardiovascular Surgery, Fort Wayne, 4 November 1992, by Dr. Ladowski.

Ladowski JS, Dillon T, Lucas JT, Peterson AC, Scheeringa RH, Sullivan M, Tatara M, **Schatzlein** MH. *Rejection Prophylaxis in Heart Transplant Recipients: A Comparison of Lymphocyte Depletion with Three Different Types of Immunotherapy*. Presented before the International Society for Cardiothoracic Surgeons, Third World Congress 1992, Salzburg, Austria, by Dr. Ladowski.

Dillon TA, Ladowski JS, Peterson AC, **Schatzlein** MH. *Durability of Emergency Coronary Artery Bypass for Complications of Failed Angioplasty*. Presented at the XXI World Congress of the

International Society for Cardiovascular Surgery, Lisbon, Portugal, 12-15 September 1993, by Dr. Ladowski.

Schatzlein MH. *Thoracic Transplant Update*. Presented before the Seventh Annual Northern Indiana Heart Institute Cardiovascular Symposium, Fort Wayne, 6 October 1993.

Schatzlein MH. *Provider-at-Risk*. Presented before the Northern Indiana Human Resources Association. Fort Wayne, 13 March 1995.

Schatzlein MH, Pollom JS, Daniel BB. *Perspectives on Changes in the Provision and Funding of Healthcare*. Presented before the Northern Indiana Access Managers Association. Nappanee, IN, 21 September 1995.

Schatzlein MH. *Information Systems in Managed Care*. Presented before the Northeast Indiana CIO Forum. Fort Wayne, 15 May 1997.

Schatzlein MH. *Continuum Health Information Systems: Physician Profiling, Episode Tracking and HEDIS Reporting*. Presented before the Indiana State Chamber of Commerce 1997 Annual Healthcare Conference. Indianapolis, 20 June 1997.

Schatzlein MH, Daniel BB. *Employer Direct Contracting*. Presented at Quorum Health Group's managed care conference for CFOs. Nashville, 20 October 1997.

Schatzlein MH. *Atlantis and Other Lost Worlds*. Presented before the Quest Club of Fort Wayne. Fort Wayne, 7 November 1997.

Schatzlein MH. *The Impact of Managed Care on Physician Reimbursement*. Presented at Park Medical Center Grand Rounds. Columbus, 10 April 1998.

Schatzlein MH. *Defining, Branding and Marketing a Health Network*. Presented at the Lutheran Health Network leadership retreat. Scottsdale, November 1998

Schatzlein MH. *Managed Care and Integrated Delivery Systems*". Presented before the Northeast Health Underwriters' Association. Fort Wayne, 12 April 1999.

(Tracking of presentations discontinued in April 1999).